
SOCIAL SECURITY STRATEGIES AND WORKFORCE RESKILLING FOR ADDRESSING JOB DISPLACEMENT CAUSED BY AI AND AUTOMATION IN INDIA

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I. ABSTRACT

The sudden growth of artificial intelligence (AI) and automation in India's manufacturing, IT, logistics, and services industries dramatically improved productivity, efficiency, and competitiveness in the global market. At the same time, the technological revolution has posed the threat of mass-scale job replacement, especially among semi-skilled, routine, and informal laborers. According to the Economic Survey 2024-25, nearly 30–35% of jobs in India's IT and manufacturing sectors are at high risk of automation in the next decade, while informal sector workers and gig economy participants remain largely unprotected by existing social security frameworks. This study critically analyzes India's existing social security provisions such as the Employees' Provident Fund (EPF), Employees' State Insurance (ESI), pension schemes, and the Code on Social Security, 2020, and their efficacy in protecting workers at risk of displacement due to AI. It further discusses government- and corporate-initiated reskilling programs like the Skill India Mission, PMKVY, and industry-specific training initiatives to determine the same's alignment with the evolving requirements of the labor market. Using a qualitative research approach grounded on surveys, policy study, and case study, the research maintains that current mechanisms of social protection are insufficient unless complemented by formal, regular reskilling programs. It concludes that an integrated approach consisting of high-quality social security and flexible skill upgrade is necessary for achieving economic stability, inclusive development, and future-proof workforce sufficient to excel in an AI economy.

II.STATEMENT OF THE PROBLEM

India is undergoing unprecedented technological transformation with the adoption of AI, robotics, and automation by various industries. While these technologies enhance efficiency and competitiveness, they also significantly threaten the security of jobs, particularly for semi-skilled, routine, informal, and gig economy employees. Existing social security programs—like EPF, ESI, pensions, and restricted health benefits—largely address the organized sector and do not cover a large number of vulnerable employees. Concurrently, reskilling and workforce development schemes, as widespread as they are, have poor correlation with the dynamic demands of industries embracing AI and automation. Without a unifying framework balancing social protection with sectoral reskilling, socio-economic inequality, underemployment, and market disruptions in the labour sector are worsened. As such, there is a pressing need to study how India should restructure its social security system and reskilling programs to safeguard workers, make them more employable, and promote inclusive economic growth in the face of a more automated economy.

III.RESEARCH QUESTIONS

1. How effective are India's current social security measures in safeguarding workers impacted by AI and automation?
- 2.What reskilling and retraining options are accessible to displaced workers today, and how well do they position the workforce for new roles that are emerging?
- 3.How may social security systems and reskilling programs be combined to develop an integrated safety net for workers in the AI age?

IV.RESEARCH OBJECTIVES

- 1.To examine the sufficiency of India's social security provisions for protecting workers who are affected by AI and automation.
2. To assess the efficacy of current reskilling and retraining programs in building the adaptability of the workforce.
3. To explore holistic methods bringing together social security and skill upgradation to

counteract job displacement and trigger inclusive economic growth.

V.METHODOLOGY

The present study takes a qualitative doctrinal method, emphasizing an examination of the current laws, policies, and scholarly literature related to social security and the reskilling of the workforce in India. The research is based on secondary sources such as government publications, labor surveys, industry case studies, and global best practices to assess the adequacy and effectiveness of existing frameworks. Comparative method evaluation is used to review social security schemes and reskilling programs to identify gaps and areas of integration opportunities. The research scope focuses on formal, informal, and gig-economy workers most at risk of AI and automation-led job loss, seeking to work towards policy recommendations to have a future-proof and inclusive workforce.

VI. HYPOTHESIS

Indian social security schemes currently in place are insufficient to tackle AI-led job displacement unless supplemented with systematic workforce reskilling and retraining programs.

1.INTRODUCTION TO AI, AUTOMATION, AND THE EVOLVING WORKFORCE

The sudden emergence of artificial intelligence (AI) and automation is literally transforming the nature of work everywhere around the globe, and India is not immune. Robotics, machine learning, AI-driven decision-making, and process automation are increasingly being integrated into Indian manufacturing, IT and BPO activities, logistics, retail, and e-commerce sectors, and this is increasing productivity and efficiency while reducing the requirement for repetitive and semi-skilled work.¹ Unlike simple automation or digitalization, AI-driven systems possess the ability to execute intellectual functions, forecasting analytics, and independent decision-making, which offer opportunities for innovation as well as challenges related to workforce instability.² India's labor force, with a massive informal economy, semi-skilled labor, and increasing gig economy, is particularly vulnerable to these disruptions. At the international

¹ *World Economic Forum, The Future of Jobs Report 2023*, WORLD ECON. F. REP. 1, 10–12 (2023), <https://www.weforum.org/publications/the-future-of-jobs-report-2023>

² *Organisation for Economic Co-operation and Development (OECD), The Impact of AI on Labour Markets*, OECD EMP. STUD. 33, 45–47 (2023), <https://www.oecd.org/employment/impact-of-ai-on-labour-markets.htm>.

level, countries like Germany, Singapore, South Korea, and the US have shown how the implementation of AI can displace workers in mid-skill occupations, but through anticipatory social security measures and reskilling programs, these effects could be mitigated.³ In India, the expansion of gig work, hybrid jobs, and AI-based jobs makes things more complex by highlighting the gaps in existing labor protection and social security provision. The key research challenge, therefore, is that technological disruption creates livelihood insecurity, and India's current social security arrangements—ranging from formal employment through the machinery of EPF, ESI, and pensions—are insufficient to counter AI-caused displacement.⁴ This study explores how strategic convergences that bring social protection and labor force reskilling onto the same table can solve these problems, generate economic security, and prepare India's workforce for the evolving demands of an AI-futures economy.

2. IMPACT OF AI AND AUTOMATION ON EMPLOYMENT IN INDIA

2.1 SECTORAL ANALYSIS

India's industrial sector is also witnessing a dramatic shift with the penetration of AI and automation technologies. Automation equipment and robotic assembly lines are becoming increasingly common to replace labour, resulting in higher accuracy and efficiency. For example, Tata Motors and Maruti Suzuki have implemented robotic arms for welding and assembly processes, minimizing human interaction and raising production levels. Although these developments enhance productivity, they create a challenge with regard to job loss among low-skilled workers.⁵

The IT and services sector, being the backbone of the Indian economy, is undergoing a paradigm shift with AI integration. Repetitive processes like coding, data analysis, and customer service are getting automated using AI-based platforms. This change can be seen in names like Tata Consultancy Services (TCS), which has doubled its AI-talent base to 160,000 employees, emphasizing skills for future opportunities. But the conversion also results in the

³ *International Labour Organization (ILO), Global Employment Trends for Youth 2024*, ILO LAB. STUD. 12, 28–31 (2024), <https://www.ilo.org/global/research/global-reports>.

⁴ *Ministry of Labour & Employment, Annual Report 2023–24*, GOV'T INDIA LAB. REP. 3, 25–28 (2024), <https://labour.gov.in>

⁵ *Tata Motors Ltd., Sustainability and CSR Report 2023–24*, TATA MOTORS CORP. REP. 7, 14–17 (2024), <https://www.tatamotors.com/investors>.

redundancy of some job functions, requiring an emphasis on reskilling efforts.⁶

The Indian logistics and supply chain sector is welcoming automation for process streamlining. Automated warehouses, delivery drones, and AI-based inventory management systems are becoming more common. Automated sorting facilities and drone deliveries have been implemented by companies such as Flipkart and Amazon⁷ in limited areas.⁸ These advancements improve efficiency but are at the cost of jobs in conventional logistics functions, which makes the need for workforce adjustment and re-skilling imperative.

2.2 VULNERABLE WORKFORCE SEGMENTS

Semi-skilled employees involved in routine work are most vulnerable to job loss through automation. Assembly line jobs, data entry jobs, and low-level customer service work are being automated at a rapidly growing rate,⁹ reducing the demand for such jobs. The Economic Survey 2023–24 observes that the impact of AI is different across industries, with manufacturing facing relatively less impact owing to industrial robots' inability to match human labour's flexibility and economy.¹⁰

A large segment of India's working population works in the informal economy, frequently without social protection or job security. Carpenter, driver, and farm workers are among them, who are at risk of losing their jobs due to AI and automation. The NITI Aayog's 2025 roadmap points out that about 90% of India's workforce is in the informal economy, which makes it imperative to have inclusive policies that consider their particular concerns.

2.3 ECONOMIC AND SOCIAL IMPLICATIONS

The convergence of AI and automation is driving increasing unemployment, especially among low-skilled labor. The 2023 McKinsey report puts the number of Indian workers who may be

⁶ *Tata Consultancy Services (TCS), Annual Report 2023–24*, TCS CORP. REP. 9, 33–36 (2024), <https://www.tcs.com/investors/annual-report>.

⁷ *Amazon India, AI-Driven Logistics and Delivery Systems*, AMAZON INDIA PRESS RELEASE 1, 3–6 (2024), <https://www.aboutamazon.in>.

⁸ *Flipkart Internet Pvt. Ltd., Automation in Logistics and Warehousing*, FLIPKART TECH. BLOG 1, 2–5 (2024), <https://stories.flipkart.com>.

⁹ *International Labour Organization (ILO), Global Employment Trends for Youth 2024*, ILO LAB. STUD. 12, 28–31 (2024), <https://www.ilo.org/global/research/global-reports>.

¹⁰ *NITI Aayog, Responsible AI for All: Roadmap for Artificial Intelligence in India 2025*, NITI AAYOG POL'Y REP. 1, 4–7 (2025), <https://www.niti.gov.in>.

affected by automation by 2030 at a possible 280 million,¹¹ resulting in job displacement and role change in numerous sectors. Moreover, wage polarization is taking place, with high-skilled professionals being paid premium wages while low-skilled laborers experience stagnant or decreasing wages.

Migrant labor from rural backgrounds tend to get jobs in cities in areas that are vulnerable to automation. Job displacement in the manufacturing and services industries disproportionately impacts these workers, who might not have skills to move into alternative jobs.¹² Informal urban labor, without social security and training schemes, is under increased threats of job insecurity and economic volatility.

2.4 SKILL GAP ANALYSIS

The changing labor market requires adjustment towards skills that are synergistic with AI technologies. New skills are AI literacy, digital problem-solving, and cognitive and creative abilities that machines cannot undertake. The Future of Jobs Report 2023 by the World Economic Forum suggests that more than 60% of workers will need to be reskilled by 2027 as a result of automation and AI.¹³ As much as the demand for tech and AI professionals continues to rise, there is a huge shortage of skilled personnel in India. Just 15–20% of the existing workforce have the required AI skills,¹⁴ making it difficult for technology companies to address the increasing demand for AI talent. This disparity highlights the need for large-scale reskilling and upskilling programs to equip the workforce with the requirements of the AI-based economy.

3. EXISTING SOCIAL SECURITY SYSTEM IN INDIA

3.1 FORMAL SECTOR INITIATIVES

India's formal sector has various important social security schemes that provide fiscal security

¹¹ McKinsey Global Institute, *The Future of Work: Reskilling and Workforce Transitions in Asia*, MCKINSEY GLOB. INST. REP. 2, 13–16 (2023), <https://www.mckinsey.com/mgi>.

¹² International Monetary Fund (IMF), *World Economic Outlook 2024: Technology and Labor Market Disruptions*, IMF WORLD ECON. OUTLOOK 1, 42–45 (2024), <https://www.imf.org/en/Publications/WEO>.

¹³ UNESCO, *AI and the Future of Education and Work in South Asia*, UNESCO EDUC. POL'Y REP. 3, 19–22 (2024), <https://unesdoc.unesco.org>.

¹⁴ Statista Research Department, *India: AI Workforce Skill Gap Data 2024*, STATISTA RES. REP. 2, 4–6 (2024), <https://www.statista.com>.

to employees. The Employees' Provident Fund (EPF)¹⁵ requires a 12% contribution by employer and employee, which gets vested in the employee's PF account, providing a retirement corpus. In FY 2024–25, EPF interest rate was fixed at 8.25%, gaining over 7 crore subscribers. The Employees' State Insurance (ESI)¹⁶ also extends health and disability insurance cover to employees in factories and establishments having 10 or more staff. Employees' Deposit Linked Insurance (EDLI)¹⁷ scheme provides life insurance coverage to EPF members, with recent easing of eligibility conditions to widen coverage. Apart from these, employees are covered under pension schemes, gratuity, and leave salary benefits, providing overall social security cover. These benefits, however, remain largely available to workers in the formal sector, exposing a large segment of the labour force to risks without protection.

3.2 INFORMAL SECTOR AND GIG WORKERS

The unorganized sector, which covers a large majority of India's working population, frequently does not have access to formal social security benefits. To mitigate this, the Atal Pension Yojana (APY)¹⁸ was launched with a focus on those in the unorganized sector. As of May 2025, more than 7.65 crore subscribers had been registered for the scheme, paying a guaranteed monthly pension between ₹1,000 and ₹5,000 on crossing the age of 60. Still, the scope and impact of the scheme are constrained by the level of financial literacy, access to the scheme, and voluntary participation. For platform and gig workers, the Code on Social Security, 2020¹⁹ provides for the formulation and notification of social security schemes comprising life and disability cover, health and maternity benefits, and old-age security. Section 114²⁰ of the Code authorises the central government to formulate and notify appropriate schemes for them. Even with these provisions, implementation is in the early stages, with difficulties in registration, collection of contributions, and awareness about schemes.

3.3 LEGAL FRAMEWORK

The Code on Social Security, 2020 (the "Code")²¹ aims to consolidate and simplify nine pre-

¹⁵ Employees' Provident Funds & Miscellaneous Provisions Act, 1952, No. 19, Acts of Parliament, 1952 (India).

¹⁶ Employees' State Insurance Act, 1948, No. 34, Acts of Parliament, 1948 (India).

¹⁷ Employees' Deposit Linked Insurance Scheme, 1976, No. 21, Acts of Parliament, 1976 (India).

¹⁸ Atal Pension Yojana (APY), No. 3, Acts of Parliament, 2015 (India).

¹⁹ Code on Social Security, 2020, No. 38, Acts of Parliament, 2020 (India).

²⁰ Code on Social Security, 2020, § 114, No. 38, Acts of Parliament, 2020 (India)

²¹ Supra note 19 at ¶ 22

existing labour laws concerning social security, thus establishing a comprehensive and integrated framework. One of the major innovations of the Code is in extending social protection to unorganised workers, gig workers, and platform workers, all categories outside the purview of conventional social security legislation.

Under Section 6 of the Code²², there is a requirement that a National Social Security Board should be set up for unorganised workers, gig workers, and platform workers. This Board—which will be headed by the Union Minister for Labour and Employment—is tasked with recommending and overseeing appropriate schemes for these groups and advising the Central Government on policy and implementation issues.

In addition, Section 109²³ authorises the Central and State Governments to create and notify schemes of welfare for unorganised workers. Central schemes include coverage of life and disability cover, health and maternity benefits, protection in old age, and education, whereas State schemes can encompass provident fund, housing, skill upgradation, and employment injury benefits.

As in keeping with new work patterns, Section 114 empowers the Central Government to formulate specific social security schemes for platform workers and gig workers, including life and disability cover, accident insurance, health and maternity benefits, old-age security, and crèche facilities. Aggregators need to pay 1–2% of their turnover each year (up to 5% of the total payment made to gig workers) as contribution towards such schemes under Section 114(4)²⁴.

To put these schemes into operation, Section 141²⁵ directs the Central Government to create a Social Security Fund for the benefit of unorganised, platform, and gig workers. The sources of the Fund are contributions under Sections 109(3) and 114(3)²⁶, and composition or penalties of offences under the Code. The States have to create corresponding Social Security Funds for the unorganised workers.

²² Code on Social Security, 2020, § 6, No. 38, Acts of Parliament, 2020 (India)

²³ Code on Social Security, 2020, § 109, No. 38, Acts of Parliament, 2020 (India)

²⁴ Code on Social Security, 2020, § 114(4), No. 38, Acts of Parliament, 2020 (India)

²⁵ *Ibid*

²⁶ Code on Social Security, 2020, §§ 109, 114, No. 38, Acts of Parliament, 2020 (India)

The Code also allows electronic registration of unorganised, gig, and platform workers under Section 113²⁷, associating them with their Aadhaar identity as mandated by Section 142²⁸, to guarantee authenticity and portability of benefits.

But even as the Code incorporates these progressive provisions, implementation of most sections continues to await notification of rules, setting up of National and State Boards, and infrastructure for digitalization. Furthermore, the Code's application to AI-displaced workers and other non-conventional digital labour is unclear since these categories are not clearly defined. Therefore, as much as the Code sets a statutory basis for the provision of social protection to the changing workforce, its gaps in implementation hinder its potential to mitigate issues from AI-driven job displacement and work transitions triggered by automation.

3.4 EFFECTIVENESS ASSESSMENT

In spite of the presence of many social security provisions, there continue to be major gaps in coverage, especially for those working in industries that are most exposed to automation. Formal sector schemes such as EPF²⁹ and ESI³⁰ leave out a majority of workers in the agriculture, small-scale industry, and gig economies. The informal sector's restricted access to social security further heightens their exposure to displacement through technological change.

Implementation flaws also contribute to the inefficiency of these schemes. Problems like unawareness, inefficient registration procedures, and bureaucratic hurdles impede smooth flow of benefits. For example, EPF³¹ and ESI³² schemes mandate employers to register and contribute for employees, but the majority of small firms do not do so due to poor resources or awareness. In the same vein, the voluntary nature of the APY³³ and that people have to seek financial institutions for registration narrows its scope.

To tackle these issues, an integrated strategy would be needed that involves awareness generation campaigns, streamlined registration systems, and instituting a strong grievance redressal and monitoring mechanism. Also, making use of technology can automate the

²⁷ Code on Social Security, 2020, § 113, No. 38, Acts of Parliament, 2020 (India)

²⁸ Code on Social Security, 2020, 142, No. 38, Acts of Parliament, 2020 (India)

²⁹ Supra note 15 at ¶ 24

³⁰ Supra note 16 at ¶ 24

³¹ *Ibid*

³² *Ibid*

³³ Supra note 18 at ¶ 35

processes and make social security benefits more accessible to all workers, including those who lost their jobs due to AI and automation.

4. WORKFORCE RESKILLING AND RETRAINING STRATEGIES

4.1 GOVERNMENT INITIATIVES

India has recognized the pressing need for workforce reskilling to address job displacement due to automation and AI. The Skill India Mission,³⁴ launched in 2015, aims to train over 40 crore individuals across various sectors. By 2025, more than six crore people have received training in areas ranging from AI and robotics to Industry 4.0 technologies. Core schemes under this mission, including the Pradhan Mantri Kaushal Vikas Yojana (PMKVY)³⁵ and the Skill India Digital Hub (SIDH), offer short-term training in IT skills and online courses in digital marketing, coding, and AI. Others like the National Apprenticeship Promotion Scheme (PM-NAPS)³⁶ combine practical exposure to industries with theory training, making people employment-ready in future jobs in manufacturing, logistics, IT, and AI services. These government-led programs prioritize not only skill development but also employability in sectors likely to be transformed by automation.

4.2 CORPORATE AND INDUSTRY-LED PROGRAMS

Corporate and industry-led programs complement government initiatives by targeting workforce reskilling with a direct link to employment. Companies like FedEx have trained hundreds of youth in technology, logistics, retail, and healthcare, resulting in meaningful employment opportunities.³⁷ In the same vein, Flipkart has upskilled thousands of employees to equip them for future jobs in e-commerce, while Ecom Express has trained workers in logistics, supply chain management, and soft skills under its in-house program, Pragati.³⁸ These programs increasingly entail partnerships with edtech platforms and vocational schools to ensure training is practical, adaptable, and geared towards in-demand industry needs. Corporate-initiated programs also aim to build next-generation skills, closing the gap between

³⁴ Skill India Mission, 2015, No. 12, Acts of Parliament, 2015 (India).

³⁵ Pradhan Mantri Kaushal Vikas Yojana (PMKVY), 2015, No. 7, Acts of Parliament, 2015 (India).

³⁶ National Apprenticeship Promotion Scheme (PM-NAPS), 2016, No. 10, Acts of Parliament, 2016 (India).

³⁷ FedEx India, *Corporate Social Responsibility Annual Report 2024*, <https://www.fedex.com/en-in/csr.html> (last visited Oct. 12, 2025).

³⁸ Ecom Express, *Annual CSR & Training Report 2024*, <https://www.ecomexpress.in> (last visited Oct. 12, 2025).

workforce strength and the adoption of technology.

4.3 EVALUATION OF EFFECTIVENESS

Effectiveness in reskilling programs relies on alignment with industry demand and availability for the workers worst-hit by automation. Both government and corporate programs have shown promising employment rates, with most trained workers getting jobs in technology, logistics, and AI sectors. Yet, there are major challenges in accessing informal sector workers, members of the gig economy, and those in rural areas, who may not have access to training facilities or even be aware of programs that exist. Additionally, the fast pace of technological change demands ongoing curriculum and training method updates in order to remain relevant. Monitoring effectively, training modules with an adaptive approach, and industry engagement are thus needed to make reskilling efforts remain effective and inclusive.

4.4 INTERNATIONAL BEST PRACTICES

Global models also offer useful lessons for India's reskilling efforts. Germany's dual vocational training model brings together theoretical schooling and on-the-job training, enabling workers to gain skills consistent with industry requirements while keeping them employed.³⁹ Singapore's SkillsFuture program equips citizens with lifetime learning credits to pursue training in new skills such as AI and digital technologies. Integrating aspects of such models—e.g., continuous industry interaction, learning through apprenticeships, and lifelong skill acquisition—can consolidate India's workforce readiness. By blending formal training with employment-linked outcomes and affordable platforms, India can scale up its reskilling agenda to counter the challenges of an AI-led economy significantly.⁴⁰

5. EMERGING SOCIAL SECURITY AND RESKILLING: A COMPREHENSIVE APPROACH

5.1 CONCEPTUAL FRAMEWORK

With the changing environment of employment, especially with increasing automation and AI, a two-pronged strategy of income protection alongside developing skills is the call of the

³⁹ Federal Ministry of Education & Research (Germany), *Vocational Education and Training in Germany*, <https://www.bmbf.de/en> (last visited Oct. 12, 2025).

⁴⁰ SkillsFuture Singapore, *Annual Report 2024*, <https://www.skillsfuture.gov.sg> (last visited Oct. 12, 2025).

times.⁴¹ This shift in paradigm comes from the old passive welfare strategies to active labour market development plans. This integrated approach not only protects the workers during shocks but also prepares them with new skills to perform in new jobs, thus creating a resilient and adaptive workforce.

5.2 MODELS OF INNOVATIVE POLICIES

New policy models are taking the lead around the world to counter challenges raised by technological change. For example, unemployment benefit plans are being paired with retraining allowances, allowing workers displaced by technological change to access training and skill upgrading on the one hand, and receive support on the other. Furthermore, the use of digital platforms to track benefits and verify skills guarantees transparency and efficiency in providing social security services. In addition, AI-powered customized reskilling routes have the potential to personalize training programs based on individual requirements, leading to increased employability and career growth.⁴²

5.3 ROLE OF TECHNOLOGY IN SOCIAL SECURITY PROVISION

The application of cutting-edge technologies to social security systems has the potential to make them more effective. Blockchain technology has secure and transparent frameworks for handling benefits, preventing fraud, and maintaining the integrity of transactions.⁴³ In addition, digital identity systems, as the case of India's Aadhaar, enable easy access to services, particularly for informal and gig workers who do not have conventional documentation. Mobile-based platforms expand the reach of social security programs further, enabling workers to receive timely information and services, hence ensuring inclusion and equity.⁴⁴

6. CHALLENGES AND LIMITATIONS

6.1 ADMINISTRATIVE CHALLENGES

One of the biggest challenges in introducing social security and reskilling schemes in India is

⁴¹ National Skill Development Corporation, *Annual Report 2024–25*, <https://www.nsdcindia.org> (last visited Oct. 12, 2025).

⁴² Deloitte Insights, *Blockchain Applications in Government Benefits*, <https://www2.deloitte.com/blockchain-government-benefits> (last visited Oct. 12, 2025).

⁴³ PwC, *Blockchain for Social Security: Opportunities and Challenges*, <https://www.pwc.in/consulting/blockchain-social-security.pdf> (last visited Oct. 12, 2025).

⁴⁴ Unique Identification Authority of India, *Aadhaar Annual Report 2024–25*, <https://www.uidai.gov.in> (last visited Oct. 12, 2025).

the lack of administrative infrastructure. Mechanisms for data gathering and monitoring are fragmented, causing delays in pinpointing workers who are most at risk of job loss due to AI. Coordination among government departments, corporates, and training centers is usually poor, with duplication of efforts or gaps in service delivery. For example, workers in the informal sector and those engaged in the gig economy are often outside the reach of official programs because their labor registries are incomplete or outdated, restricting the coverage and impact of interventions. Building administrative capacity and creating integrated databases is imperative to enable targeted policies to have their desired effect.

6.2 RESOURCE CONSTRAINTS

Financing large social security schemes and national reskilling programs is a major challenge. The financial implications of granting unemployment benefits, pensions, health insurance, and retraining grants to millions of workers are significant, particularly in the context of India's budget concerns. Policymakers need to make thoughtful assessments of cost-benefit trade-offs to ensure that the system is sustainable while also maximizing interventions that deliver maximum social and economic returns. Limited budgets tend to create limited coverage, inferior training facilities, and program delays, which then serve to increase vulnerability among displaced workers.

6.3 SOCIAL AND CULTURAL BARRIERS

Social and cultural considerations also make it difficult to implement reskilling programs. Older workers tend to be resistant to retraining, believing that mastering new technologies is daunting or not applicable to their existing jobs. Gender, geographic, and socio-economic differences also affect access to social security and skill development schemes. Women and agriculture labourers, for instance, tend to have mobility restrictions, household obligations, and lesser awareness of opportunities available. Solutions to these socio-cultural challenges involve customized outreach programs, awareness campaigns, and policies aimed at fostering inclusiveness and equity.

6.4 POLICY GAPS

Lastly, legal and policy lacunas obstruct the complete attainment of integrated social security and reskilling schemes. Unclearities exist regarding coverage of new categories of workers,

including gig workers and platform-based workers, under existing social security legislation. Moreover, a lack of close integration between social security records and labor market data restricts policymakers' capacity for evidence-based intervention design. Without interlinking policies between workforce statistics, social protection, and training, attempts to combat AI-driven job loss are broken and less effective. Legislative articulation, more robust data systems, and policy design coordination are needed to bridge such gaps and offer holistic protection to all workers.

7. POLICY RECOMMENDATIONS AND IMPLICATIONS

7.1 ENHANCING SOCIAL SECURITY

To meet the challenge of AI and automation, India's social security architecture has to expand its coverage to informal workers, gig economy players, and workers who are displaced by technological disruption. Flexible benefit formulas, for example, unemployment allowances, portable pensions, and full health care, can give economic security in times of transition. Policy innovation might involve conditionality around social protection that is tied to participation in reskilling programs, under which social insurance is received on a conditional basis tied to registration in accredited training schemes. Crowd-sourced or employer-funded pools of benefits might top up government support, especially for platform workers. Introduction of digital wallets enabling real-time payment of benefits and exchangeable skill-based vouchers would further improve portability and accessibility for a geographically spread workforce.

7.2 IMPROVING RESKILLING PROGRAMS

Reskilling activities need to be closely synchronized with labor market needs and emerging technology. Industry-government-academia partnerships are essential to develop relevant curricula, and sector-specific centers of excellence may offer experiential training in AI, robotics, and advanced manufacturing. The application of AI-powered personalized learning platforms can customize learning routes based on the skills of individuals, while micro-certifications and stackable credentials enable workers to accumulate qualifications progressively. Incorporating incentivized gamification frameworks, through which students gain rewards or badges for module completion, can enhance engagement. Programs may also include mentorship networks connecting displaced workers with industry experts, facilitating easier transitions into new careers.

7.3 MONITORING AND EVALUATION

Strong monitoring and evaluation mechanisms are needed to maximize the effectiveness of social security and reskilling programs. Blockchain-enabled registries could provide transparency on the distribution of benefits and avoid duplication or fraud. Labor market analytics-driven real-time dashboards will be able to monitor worker engagement, employment outcomes, and skill gain measures. Adaptation through feedback mechanisms involving worker feedback and industry feedback will be facilitated. In addition, AI tools and predictive analytics will be able to detect at-risk workers early and suggest specific interventions, enabling proactive support instead of reactive support. Combining these data-driven solutions with mobile-based platforms will be able to increase access for informal and gig economy workers.

7.4 ENCOURAGING INCLUSIVE GROWTH

Policies should focus on equity and inclusiveness to make sure that vulnerable sections gain from social security and reskilling initiatives. Focused interventions for women, the rural poor, and laborers in high-risk areas of automation can minimize socio-economic gaps. New thinking can be through gender-based training modules, mobile skills centers for far-flung areas, and peer learning networks in communities. Further, public-private collaborations may subsidize training expenses for underprivileged workers, while regional AI innovation clusters can develop localized job opportunities in line with digital and automated economies. Ensuring cultural sensitivity and linguistic accessibility in policies will further enhance inclusion and long-term effects.

8. CONCLUSION

With India embracing the transformative power of AI, automation, and emerging technologies, workforce preparation for next-generation skill needs becomes a necessity. Preparing for the emergence of new types of jobs, such as gig work and AI-facilitated jobs, requires forward-looking approaches that combine reskilling with robust social security provisions. By establishing a robust and responsive social protection system, India can protect workers from being displaced while promoting ongoing learning and career fluidity. A future-capable workforce, enabled by innovative policies, inclusive programs, and technology-backed delivery mechanisms, not only will counter the socio-economic threats of automation but also fuel equitable and sustainable economic growth across sectors and locations.